



## TRUST BOARD

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**Title:** KEY ISSUES AND ESCALATION POINTS  
**Name of Committee:** ESTATES COMMITTEE  
**Committee Chair:** OLIVER JUDGES  
**Meeting Date:** 18 November 2019

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### Summary of key messages:

The Estates Management report included updates on the assurance of the Estates Management Service including compliance reporting, capital projects and progress against the estate strategy. The main highlights from this report included the successful move of the Dental Team based in Wisbech to their refurbished clinic on the North Cambs Hospital site, and the conclusion to the re-procurement of the estates management contract to CBRE.

The Committee were also presented with the Annual Report on lessons learned from capital projects, which included an update of the improvements made in the governance processes set around capital projects, included a dedicated CCS member of staff overseeing the major capital projects, and adopting a project document control approach to all capital projects regardless of size and scope.

### Escalation Points:

There are no points of escalation

### Emerging Risks/Issues:

No new emerging risks / issues

### Examples of Outstanding Practice or Innovation:

None reported at this meeting

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