	Public and Private Board - Cycle of Business 2023-24						
	BOARD	Мау	July	September	November	January	March
				Private Board			
Public and Private Board Meetings		ICS updates Health Inequalities	ICS updates	ICS updates	ICS updates	ICS updates	ICS updates
		Review of employee relation activities & timescales	Board Assurance Framework	Bi annual review Well-Led Improvement Plan 2023-24	activities & timescales	Draft Annual Cost Improvement Plans	Final Annual Operational Plan 2024-2025
		Board development session reflections	Board development session reflections		Board development session reflections	Draft Annual Operational Plan	Board Assurance Framework
		Serious Incidents update			Serious Incidents update	Board development session reflections	Bi-annual review of Well-Led Improvement Update
					Strategy Review including the enabling strategies	Productivity	
	BOARD	Мау	July	September	November	January	March
				Public Board		-	-
	Reporting Period	Feb-Mar	Apr-May	Jun-Jul	Aug-Sep	Oct-Nov	Dec-Jan
	Standing Items	Patient Story	Patient Story	Staff Story	Patient Story	Patient Story	Staff Story
		Integrated Performance Report	Integrated Performance Report	Integrated Governance Report	Integrated Governance Report	Integrated Governance Report	Integrated Governance Report
		Chief Executive's Report including BAF	Chief Executive's Report including BAF	Chief Executive's Report including BAF	Chief Executive's Report including Freedom to Speak Up bi-annual update and BAF	Chief Executive's Report including BAF	Chief Executive's Report including BAF
	Strategy	Bi-annual review of delivering the business plan		Delivery of people strategy		Bi-annual review of delivering the business plan	Delivery of people strategy
	Annual Reports	Annual Self-Certification for NHS Trusts Annual Slavery and Human	Annual Freedom to Speak Up Guardian Report	Annual Claims & Litigation Report	Annual Winter Planning Assurance		Annual review of effectiveness including review of terms of reference & cycle of business.
		Trafficking Statement (annex to CEO Report)		Medical Revalidation Report including Guardian of Safe Working Hours Annual Report			Annual Staff Survey Results
		Annual review of board effectiveness		Emergency Preparedness, Resilience and Response (EPRR) Core Standards			Annual Budget Report
		Diversity & Inclusion Annual Report					
	Other	Bi-annual Workforce Review		Learning from Deaths Quarterly Report (Q1)	Bi-annual Workforce Review	Implementing Carter Report on	Delegation of Annual Report and Accounts Sign-off
		Learning from Deaths Quarterly Report (Q3 & Q4)				Productivity Learning from Deaths Quarterly Report (Q2)	
	Key Issues & Escalations	Audit Committee	Extraordinary Audit Committee	Quality Improvement & Safety	Infrastucture Committee	People Participation	Charitable Funds
		Quality Improvement & Safety	Quality Improvement & Safety	Committee		Quality Improvement & Safety	
		Committee	Committee	People Partcipation Committee	Audit Committee	Committee	People Partcipation Committee
		Remuneration	Infrastructure Committee	Infrastructure Committee	Remuneration Committee		Infrastructure Committee
		CCS/CPFT Joint Children's Partnership Board	People Participation (report for info)		CCS/CPFT Joint Children's Partnership Board		Audit Committee
		People Participation (verbal)	Audit Committee		Charitable Funds		CCS/CPFT Joint Children's Partnership Board