

Title:	Our Future - Case for Change
Report to the:	Trust Board Meetings in Common in Public
Meeting date:	24 July 2024
Agenda item:	2
Report author:	Matthew Winn, Chief Executive Officer
Executive sponsor:	Not applicable

Assurance level:	Substantial <input type="checkbox"/> Reasonable <input checked="" type="checkbox"/> Partial <input type="checkbox"/> Minimal <input type="checkbox"/>
Rationale:	-
Assurance action:	-

1.0 Executive Summary

- 1.1 This paper presents our joint Case for Change (**Annex A**), that has been developed with the Boards of Cambridgeshire Community Services NHS Trust and Norfolk Community Health and Care NHS Trust. The case sets out the rationale, high level ambitions / benefits, and the recommendation is for both Boards to agree to move forward to form a group model of governance in April 2025.
- 1.2 Both Boards have progressed this work in a spirit of collaboration and positivity, to drive forward a mutually acceptable approach that benefits our local populations. However, as this alignment is not following a “failure” or regulatory intervention, the normal business processes (including due diligence exercises) have not been applied. Therefore, the agreement to proceed would be based on a matter of good faith that there are no major surprises or risk in either organisation that would stop us from entering this collaboration.
- 1.3 To support our understanding of each other, executive and team to team discussions have been taking place; non-executives have been meeting together; and information / reports and details have been shared about each organisation.

1.4 Since the last Board meetings both organisations have had clean audits, with no negative statements from external auditors and positive value for money and going concern conclusions.

2.0 Recommendation

2.1 The members are asked to:

- **Agree** to the Case for Change and move forward with the creation of a Group model of governance.