

Trust Board

Title:	Chief Executive report
Action:	FOR APPROVAL
Meeting:	18th September 2019

Purpose:

The report provides an update on some of the national policy issues impacting the trust, including the new oversight arrangement from our regulator; the new spending settlement announced by the Government and alterations to the Friends and Family Test.

The report also formally confirms the new rating of Outstanding on the Trust by the care Quality Commission and finally describes the arrangements the trust is undertaking to be ready for a 'no deal' EU Exit.

Recommendation:

None

	Name	Title
Author & Executive sponsor	Matthew Winn Gill Thomas	Chief Executive Director of Governance

Trust Objectives

Objective	How the report supports achievement of the Trust objectives:
Provide outstanding care	The rating of Outstanding from the Care Quality Commission is an externally validated view that the trust is providing outstanding care
Collaborate with other organisations	The new oversight arrangements from NHS England/Improvement, emphasizes the ever increasing desire for organizations to collaborate
Be an excellent employer	The rating of Outstanding from the Care Quality Commission is an externally validated view that the trust is fluffing its responsibilities as an excellent employer
Be a sustainable organisation	The new financial announcements support public health funded services in a more realistic way

Trust risk register

Legal and Regulatory requirements:

Previous Papers:

Title:	Date Presented:

Equality and Diversity implications:

Nil identified

Objective	How the report supports achievement of objectives:							
Achieve an improvement in the percentage of service users who report that they are able to access the Trust services that they require	Not covered in this report							
To introduce people participation in our diversity and inclusion initiatives to capture the experience of hard to reach/seldom heard/varied community groups.	We will ensure this is included in the Friend and Family feedback re-fresh							
Introduce Disability Passport Scheme to record agreed reasonable adjustments.	Not covered in this report							
To utilise the diverse experience and backgrounds of our Trust Board members in promoting an inclusive culture.	No specifically covered in this report							
Are any of the following protected characteristics impacted by items covered in the paper No								
Age <input type="checkbox"/>	Disability <input type="checkbox"/>	Gender Reassignment <input type="checkbox"/>	Marriage and Civil Partnership <input type="checkbox"/>	Pregnancy and Maternity <input type="checkbox"/>	Race <input type="checkbox"/>	Religion and Belief <input type="checkbox"/>	Sex <input type="checkbox"/>	Sexual Orientation <input type="checkbox"/>

1. LOCAL, REGIONAL AND NATIONAL ISSUES

1.1 The government has set out its spending plans for 2020/21. This was a one year 'fast-tracked' spending round with the intention to hold a full spending review in 2020, to set multi-year budgets. The government said that as departmental capital budgets already exist for 2020/21, the spending round deliberately focused on revenue spending.

- The Department of Health and Social Care's (DHSC) resource budget will rise by 3.1% in real terms between 2019/20 and 2020/21.
- The government has reaffirmed a cash increase for the NHS England budget of £33.9bn by 2023/24 compared to 2018/19.
- The DHSC will receive a new multi-year capital settlement in 2020. The government has suggested this will form part of a full spending review which will look at the country's health infrastructure, including the construction of new hospitals, and investment in modern diagnostics and technology. The Spending Review will also specifically acknowledge the need to address "current critical safety issues in the NHS estate" as part of this capital settlement.
- As announced last month, £1.1bn has been added to DHSC capital spending in 2019/20 for upgrades and maintenance, bringing the capital budget up to £7bn for the current year. Additional funding of £854m will be invested into upgrading facilities and equipment in 20 hospitals over the next several years.
- The anticipated capital spend for 2020-21 is £7.1bn. This represents a slight increase from the 2018 Budget figure of £6.8bn.

Specific increases include:

Local government funding:

- The spending round includes a £1bn grant for adult and children's social care in addition to maintaining £2.5bn of existing social care grants.
- The government announced that they will consult on a 2% Adult Social Care precept that will enable councils to access a further £0.5bn, bringing the total increase in funding for social care to £1.5bn. The government has made it clear this money should help improve social care provision to ease demand for NHS services.
- Local Government's business rate baseline funding levels will also increase in line with inflation. These changes will be reflected in the Local Government Finance Settlement for 2020/21.
- Local authorities will receive additional resources through a real terms increase in the Public Health Grant and through the NHS contribution to adult social care through the Better Care Fund, which will increase by 3.4% in real terms, in line with the overall NHS long-term settlement.

Education and Training:

- The chancellor announced a 3.4% increase to the Health Education England budget, including an additional £150m for Continuing Professional Development, providing a £1,000 central training budget over three years for each nurse, midwife and allied health professional, as well as increased funding for wider education and training budgets.

As we get more granular details on these changes, the Executive Team will further brief the Board and include into our planning assumptions.

1.2 As previously verbally briefed to the Board the NHS Friends and family test (FFT) is changing. The key changes are:

- a revised FFT question;
- a requirement for all services to make the FFT available to patients and service users at any time;
- revisions to the requirements for see-and-treat ambulance services.

The new guidance is effective from 1 April 2020. The publication of the guidance will help services to prepare, taking account of the need for any local changes to be put in place for FFT commercial supplier contracts, materials and ways of working. The current FFT requirements and guidance will remain in place in the meantime we will continue to collect data under these processes up to the end of March 2020.

- 1.3 NHS England and NHS Improvement (NHSE/I) have published the [NHS Oversight Framework for 2019/20](#). It outlines the joint approach the two organisations will take to oversee organisational performance and identify where providers and commissioners may need support. The NHS Oversight Framework has replaced the NHS single oversight framework (SOF) for providers and improvement and assessment framework (IAF) for clinical commissioning groups (CCGs).

The main changes revolve around:

- NHS England and NHS Improvement teams speaking with a **single voice**, setting consistent expectations of systems and their constituent organisations
- a greater emphasis on **system performance**, alongside the contribution of individual healthcare providers and commissioners to system goals
- working **with and through system leaders**, wherever possible, to tackle problems
- matching **accountability for results** with improvement support, as appropriate
- **greater autonomy** for systems with evidenced capability for collective working and track record of successful delivery of NHS priorities.

The full document can be found here:

https://www.england.nhs.uk/wp-content/uploads/2019/08/nhs-oversight-framework-19-20.pdf?dm_i=52PX,2KD1,13C970,8A3C,1

2. TRUST ISSUES

- 2.1 The [Care Quality Commission](#) has announced that the Trust has been rated Outstanding, which is an improvement from the previous rating of Good. This rating is due to the hard work and dedication of staff across the whole organisation and a great reflection of the highly regarded care and services we provide.

The Trust has received a huge amount of congratulatory messages via social media, email and in writing, which have been shared across the Trust with staff.

- 2.2 The Trust continues to prepare for the possibility of a [No-Deal EX Exit](#).

Preparations have recommenced nationally, regionally and within the Trust for a no deal EU exit. Nationally, providers are being asked to continue to focus on the same 7 areas of risk as earlier this year:

- Supply of medicine and vaccines;
- Supply of medical devices and clinical consumables;
- Supply of non-clinical consumables, goods and services;
- Workforce;

- Reciprocal healthcare;
- Research and clinical trials;
- Data sharing, processing and access.

In addition three further areas have been identified as requiring greater scrutiny by NHS organisations:

- Social, community and domestic care;
- Food shortages; and
- Radioisotopes.

The Trust completed a national return last month which assessed preparedness in all of the above areas. There were only three specific questions in relation to which the Trust did not RAG rate itself green and work is ongoing in these areas.

Regionally, the Trust is part of EU Exit Preparedness Health and Social Care Groups in Cambridgeshire & Peterborough and in Bedfordshire and Luton and attends fortnightly discussions. The Senior Responsible Officer and EU Exit manager will be attending a regional workshop on 16 September led by the EU Exit Strategic Commander at DHSC which will focus on national preparations.

Within the Trust, the EU Exit Working Group has recommenced with a widened representation including Service Directors. Its initial work is to review and update earlier risk assessments and then to focus on contingency planning. A new risk has been logged on the risk register with a high score of 16. Once the risk assessments are completed it is anticipated the risk score will reduce. The EU Exit Working Group reports to the Executive Committee.

3. COMMUNICATION AND PROMOTIONAL ACTIVITY IN THE PAST MONTH

Details this month are in the bi-annual strategy update.