



## TRUST BOARD

**Title:** KEY ISSUES AND ESCALATION POINTS  
**Name of Committee:** ESTATES COMMITTEE  
**Committee Chair:** OLIVER JUDGES  
**Meeting Date:** 11 September 2019

### Summary of key messages:

The Estates Management report included updates on the assurance of the Estates Management Service including compliance reporting, capital projects and progress against the estate strategy.

The Committee were also presented with the Annual Review of Risk Register, and updates from the Sub Groups reporting into the Estates Committee (Health and Safety, Infection Prevention and Control and Sustainability).

Substantial assurance in approach to Risk and Compliance monitoring

### Escalation Points:

There are no points of escalation

### Emerging Risks/Issues:

No new emerging risks / issues

### Examples of Outstanding Practice or Innovation:

Recognition of the outstanding approach to the operational Project Management role carried out by Rebecca Morris in relation to the Dental services refurbishment of North Cams Hospital. This was a complex project but despite a number hurdles to be addressed, but this was project has been delivered ahead of the original milestone.

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