
TRUST BOARD

Title:	Chief Executive's Report
Action:	FOR DISCUSSION
Meeting:	10th July 2019

Purpose:

The report summarises the main themes from the recently published implementation framework of the NHS Long Term Plan. There are many key issues for Primary care and community healthcare services – these are summarised and the two NHS Providers summaries of these documents are attached as Annexes and are a very useful quick read to understand these national policy documents.

Additionally the report provides a quick summary of the Care Quality Commission inspection next steps; communication and external facing activity and work with the Cambridgeshire & Peterborough Sustainable Transformation Partnership.

Recommendation:

No recommendations this month

	Name	Title
Authors:	Karen Mason	Head of Communications
	Matthew Winn	Chief Executive
Executive sponsor:	Matthew Winn	Chief Executive

1. LOCAL, REGIONAL AND NATIONAL ISSUES

1.1 The Implementation of the NHS Plan:

The NHS England and Improvement joint Board signed off the NHS Long Term Plan implementation framework and associated guidance documents at their Board meeting on the 27th June 2019. There are some important points for community health and primary care organisations and these are summarised below.

- a) Local systems (Integrated care systems and sustainable transformation partnerships) will need to develop strategic plans for next five years by November 2019
- b) These plans will aggregated nationally from Integrated care systems and sustainable transformation partnership levels to support national workforce, capital and assumptions being built into the Government's Comprehensive Spending review.
- c) System plans must deliver the "critical foundations", but have substantial freedoms to prioritise other Long Term Plan commitments based against the needs of their local populations.
- d) All systems should develop plans to become Integrated care systems by April 2021.
- e) Financial allocations for each Clinical Commissioning group have already been published. In addition, the implementation framework also sets out targeted transformational funding that will passed to each system on a fair share basis to support the 'must do' delivery items.

A very good summary of the whole framework, from NHS Providers, is included in Annex A.

In an aligned item that supports the implementation of the Long term Plan, the Board of NHS England and Improvement signed off a paper concerning Primary and Community health services. This paper includes:

- i. The guaranteed increase in funding (£4.5bn – as already announced) will be introduced in cash terms at the regional level from 2020/1 and Integrated care systems and sustainable transformation partnerships level from 2023/24.
- ii. This guarantee is based on all systems honouring 100% of the GP contract income and spending the remaining on primary/community health and continuing care budgets beyond the expenditure levels of 2018/19 (as the baseline year).
- iii. The NHS contract will introduce the requirement for community health services to be configured in line with Primary care Networks and from 2020, new national specifications to be used for urgent care responses and support to care homes.
- iv. The models of care described in the NHS Long term plan will be introduced nationally through an Ageing Well programme (as the main focus is on frailty) and community health services development.
- v. The models of care that focus on proactive care for local populations; improved health service care coverage for all care homes and delivering urgent care within 2 hour response timeline and within 2 days for rehabilitation support.

A summary of the community and primary care developments is included in the NHS Providers summary in Annex B.

The timetable for the stages of development in the Long Term Plan implementation framework is shown below:

Milestone	Date
Publication of the long term plan implementation framework	June 2019
Main technical and supporting guidance issued	July 2019
Initial system planning submission	End of September 2019
System plans agreed with system leads and regional teams	Mid November 2019
Further operational and technical guidance issued	December 2019
Publication of the national implementation programme for the long term plan	December 2019
First submission of draft operational plans	Early February 2020
Final submission of operational plans	By end March 2020

What does this mean for the Trust?

- The work we are undertaking in Adult services in Luton is absolutely the core elements of the NHS Plan, especially in developing proactive care models and working collaboratively with Primary Care Networks.
- Our children services do not naturally align with Primary care Networks and are not commissioned in that way. We will need to work with partners to determine the best model going forward.
- The Trust will need to work with all of the Integrated care systems and sustainable transformation partnerships across the Trusts' footprint

2. TRUST ISSUES

- 2.1 The Care Quality Commission has now finished its inspection of the Trusts' core services and Well-led domains under their inspection framework. The brief initial written feedback letters for both parts of the inspection have been received and are published on our public website at: <https://www.cambscommunityservices.nhs.uk/about-us/priorities-and-how-we-are-doing/performance/care-quality-commission> . They are planning to take the draft report and ratings to their internal governance sign off meeting on the 17th July and we expect to receive the draft report to undertake factual accuracy checks any time after that date. The final publication date will be dependent on the previous actions happening.
- 2.2 The Trust continues to work with Cambridgeshire and Peterborough STP in the clinical areas of collaboration and on the plans to bring the system into a balanced financial position, from the current overspend. As part of that process, the Clinical Commissioning Group took a range of decommissioning proposals to its Governing Body on the 2nd July 2019. This included two neuro-rehabilitation services that the Trust operates. Unfortunately the Trust was not given access to the information the CCG produced until the papers went live on their website, 2 working days before the meeting and the documents contained a wide range of inaccurate information that we needed to correct.

The Trust submitted a correction document for each service and the CCG has decided to defer the decision until the 16th July, to give it time to consider the information submitted.

We will always work in partnership with commissioners to support tough commissioning decisions to reduce expenditure in line with the system budget. This is best done in partnership; working hand in glove with our clinical experts and we will re-open this process over the next two weeks and re-visit our proposals, that were submitted in February 2019, to run the services at a lower contract value.

3. COMMUNICATION AND PROMOTIONAL ACTIVITY IN THE PAST MONTH

Our continued focus on raising awareness at a regional and national level of the great work our services are doing continues to bear fruit. Below is a summary of activities over the last two months:

Award submissions

- The Health Service Journal Awards 2019: three submissions have been made 1) Luton Enhanced Collaborative Models of Care, 2) the Luton Children's Rapid Response Team, and 3) Staff Engagement.
- Chief Allied Health Professionals Officer Annual Awards: two submissions have been made from DynamicHealth services and one from our Cambridgeshire Occupational Therapy Service.
- Royal Society for Public Health (Health and Wellbeing Awards 2019): our iCaSH Express Test initiative has been shortlisted in the Healthier Lifestyles category.
- Health Education East HEAT Awards 2019: the Trust has been shortlisted in the Inspiring Place to Work and Train category.
- The Luton Children's Epilepsy Nursing Team was submitted to the regional Parliamentary Awards but was not shortlisted. The team has also been submitted to the Zenith Global Health Awards in the Advancing Health Through Technology category.
- A nomination has been submitted for our Emotional Health and Wellbeing Service to the Children and Young People Now Awards in the mental health category.

Media coverage

- The BBC are filming with Dr Tamsin Brown, Community Consultant Paediatrician and colleagues from acute trusts in early July. This filming will cover the benefits of a new pathway across our region for detecting Cytomegalovirus (CMV).

The pathway stems from a study day Dr Brown set up to share learning from national research. This research identified that progressive hearing loss could be halted if babies infected with the CMV virus in the womb were identified and treated within the first month of life. The study day generated regional enthusiasm which resulted in the guidelines and pathway being introduced and is a fantastic example of how colleagues across community services and acute hospitals (Cambridge University Hospitals NHS Trust, Norfolk and Norwich NHS FT, and North West Anglia NHS FT) have worked together to turn research into reality. Our understanding is we are one of only a few in the country that have implemented this type of pathway.

- Luton Today covered the system benefits of the Enhanced Collaborative Models of Care.
- Gail Stephens, physiotherapist was interviewed on Radio Cambridgeshire about pelvic health and the services that are available locally.

Conference Speakers/presentations

- Professor Barbara Wilson and Dr Kate Psaila gave separate presentations at an international conference on Neuro-rehabilitation in Grenada

- A number of our Children's Services clinicians gave poster presentations at the Royal College of Paediatrics & Child Health (RCPCH) Annual Meeting.
- Dr Kate Head, Consultant Community Paediatrician won best poster at the Community Child Session at the RCPCH Annual Conference. The poster described the work she led on co-producing, with families, information about global development delay.
- Thomas O'Connor, dentist, presented at the British Dental Association Conference in Birmingham on General anaesthetic treatment for dental patients: standards, guidelines and quality improvement.
- Matthew Winn, CEO attended the annual NHS Confederation Conference speaking on "2019 – the year of community health services" and at a session on population health management with primary care.
- Sarah Saul and Jenny Van Maurik, DynamicHealth service, presented at an East of England Chartered Society of Physiotherapists event - 'Implementation and delivery of MSK First Contact Physiotherapists at Granta Medical Centre'
- Andrew Bateman delivered a talk on "Bridging clinical and research worlds: a vision for AHPs in research" at the first ever Council for Allied Health Professionals regional conference.
- Trina Kaye and Michelle Pilkington from the Luton Adult Rapid Response gave a presentation on "Ensuring safe care for older people living with frailty" at a Health Service Journal conference.
- Vittoria Romano from our Bedfordshire Food First team gave a presentation at the Primary Care Show for BDA Dietitians - promoting the importance of food when managing undernutrition and the Food First approach

Publications

- Dr Gina Gomez, Clinical Psychologist in our Cambridgeshire Children & Young People's Service had two academic papers published:
 - The relationship between maladaptive appraisals and posttraumatic stress disorder: a meta-analysis in the European Journal of Psychotraumatology
 - Investigating Social Competence and Isolation in children with Autism taking part in LEGO-based therapy clubs In School Environments (I-SOCIALISE): study protocol in the British Medical Journal
 - A case study on Just One Norfolk has been shared with the Eastern Academic Health Science Network for dissemination across the eastern region and AHSN footprints.
 - An article promoting the work of the Luton children's rapid response team has been submitted to the RCNi publication.

Visits by national leaders

The following visits have taken place or are due to take place:

- Suzanne Rastrick, Chief Allied Health Professions Officer for England is giving a key note speech at a system-wide conference for Cambridgeshire and Peterborough Allied Health Professionals on 9 July 2019

- Professor Tim Briggs CBE is visiting the Trust on 8 July as part of the national Getting it Right First Time (GIRFT) programme, designed to improve the quality of care within the NHS by reducing variations. The programme has focussed to date on acute services and Professor Briggs is scoping out how the GIRFT programme could be extended to community health.
- Professor Chris Whitty, Chief Scientific Adviser for the Department of Health and Social Care visited one of our iCaSH Suffolk clinics as part of a programme of visits organised by Suffolk County Council.

Attachments:

Annex A – NHS Providers summary on the Implementation framework for the NHS Long Term Plan

Annex B – NHS Providers summary on the Primary Care and community health services issues connected with the implementation framework of the NHS Long Term Plan.