



TRUST BOARD

Title: KEY ISSUES AND ESCALATION POINTS
Name of Committee: STRATEGIC CHANGE BOARD COMMITTEE
Committee Chair: Nicola Scrivings
Meeting Date: 27 June 2019

Summary of key messages:

- The Board received an update on Business Development activities and the Improving Organisational Capability programme.
- North Cambs Hospital Redevelopment Programme (Phases 3/4) continue to report Green as all key programme deliverables on track.
- MSK Service Closure Report was presented to the Committee. This demonstrated a number of key improvements that had been achieved through the service redesign programme.
- Dental Service Development Programme progressing well and reporting Green. The Board was briefed however on the difference in the new service model that has been commissioned and the potential risks involved with this.
- Bedfordshire Children and Young People's Service Redesign programme progressing well and reporting Green. The Committee was updated on the revised Year 2 plan being agreed with commissioners. Projects that have not been completed in Year 1 have been carried forward. The scale of the programme is vast and realignment of service redesign support has taken place.
- Cambridgeshire and Peterborough Children and Young Peoples Services. Full programme brief was presented to the Committee. 0-19 Healthy Child Programme is currently reporting Green however the funding gap in Peterborough remains outstanding. Work is continuing to try and close this. Work also taking place across the Trust and Cambridgeshire and Peterborough NHS Foundation Trust (CPFT) in relation to how our support teams can together in a more integrated way to support the integrated services.
- An update was provided for Norfolk Children and Young People Service Redesign. The programme is progressing well and is currently reporting Green. Full programme brief for the next phases of the programme was presented to the Committee.
- Luton Children and Young People Service Development Programme reporting green, however, demand and capacity planning for Community Paediatrics and Paperlite project rated as Amber.
- Luton Adult's One Service Programme is currently reporting Green on programme activities however the Committee were briefed on discussions with Commissioners in relation to the risk share agreement. Agreed that the Trust Board would receive a further update of these discussions at July Board meeting.

Escalation Points:

- Business Transfer Agreement for Acute Children’s Services and Special Care Baby Unit transfer to North West Anglia NHS Foundation Trust is still to be signed. No action required from the Board.
- Luton Adult’s One Service Programme - Risk 2855 – There is a risk that the planned outcomes are not achieved – 15 aversions per week in quarter 1, rising to 20 per week in quarter 2 and 24 in quarters 3 and 4.

Emerging Risks/Issues:

- Dental Services – as patients, patient groups and general dental practitioners will be unfamiliar with the new model of care being commissioned this may cause unhappiness in the health system, which may result in risk to the Trusts reputation and an increase in complaints.

Examples of Outstanding Practice or Innovation:

- MSK improvements that have been achieved as a consequence of the service redesign programme taking place. The Committee congratulated the service and the service redesign team on these achievements.

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