

TRUST BOARD

Title: KEY ISSUES AND ESCALATION POINTS
Name of Committee: INFRASTRUCTURE COMMITTEE
Committee Chair: OLIVER JUDGES
Meeting Date: 6th February 2023

Summary of key messages:

Performance Reports

Reasonable assurance was taken from the core reports presented to the Committee:

- Estates & Facilities Management services
 - All premises continue to remain Covid Secure.
 - A Contractor had been appointed for the Phase 4 enabling works and Community Diagnostics Centre (CDC) at North Cambs Hospital.
 - The Trust had received additional capital funding awarded against slippage funds in the CDC Programme for Princess of Wales (PoW). Funding had also been received within the system for the Peterborough CDC.
 - NHSE had requested a further Reinforced Autoclaved Aerated Concrete (RAAC) assessment to be carried out across the entire healthcare estate.
 - Options to manage estates matters jointly were being considered with partners.
 - Developments with the Green Plan were progressing well.
- ICT Management service and digital developments:
 - A cyber incident had occurred in November which was linked to NHSMail. Appropriate mitigations had been put in place to reduce any future risk.
 - IT services were now all fully operational at Kempston CDC.
 - Cyber security remained a high priority and was, in the main, linked to the effects of the Russian/Ukrainian war.

Reports from Committee Sub-groups

- Digital Transformation Board
 - Updates had been received on E-Rostering, Shared Care Records and i-Hub.
 - Discussions had taken place on how digital transformation work could be linked into service plans.
 - A presentation was given by the Eastern Academic Health Science Network to help to stimulate conversations around future aspirations and what may be possible across the digital landscape.
 - The new Associate Non-Executive Director, Jots Sehmbi, would join the Board's discussions at future meetings.
- Health and Safety Group / Infection Prevention and Control (IPaC)
 - A review was underway to resolve recent issues with medical devices across the Trust not being serviced on a regular basis. A trustwide working group had been set up to help with this and was proving effective.
 - It was anticipated that the recent high levels of security activity would decrease with the closure of the Large Scale Vaccination (LSV) centres.
 - Incidents linked to violence and inappropriate behaviour remained a concern and remained a high priority.

Risk Review

- The committee received summaries of those risks rated 12 and above from both Datix and Verto (the new PMO risk management system for project-related risks).
- Assurance was provided around the escalation processes and reporting lines in place for both trust-wide and project-related risks.
- A new cyber risk (Risk ID:3514) had been added to the Datix risk register; following the February Board development session it was agreed this would be included on the BAF (Board Assurance Framework) to ensure that the Board was fully sighted on this.

PoW update

- The committee received a comprehensive update outlining the latest position with the PoW business case in the context of the CDC (Community Diagnostics Centre) project. There had been a national call on systems to potentially support the extension of community endoscopy facilities.

Enabling Strategies

- The committee received verbal updates on developments with the following strategies:
- *Digital* - Developments included a more joined up approach with a focus on benefits to services and the use of a pillar approach.
- *Estates* - There would be a greater focus on the under-utilisation of spaces which was in line with ICS priorities across all of our systems.

2023/24 Committee Cycle of Business & Annual Effectiveness Review

- The committee received and noted business cycle for 2023/24.
- A review of the results of the committee effectiveness survey and terms of Reference (ToRs) was planned. This would be fed into the wider review of the Board ToRs before the end of March 2023.

Escalation Points:

- The PoW Multi Storey Car Park forecasted capital costs had increased by 83% from the original estimated costs owing to the impact of volatility in the steelwork market owing to the Ukrainian/Russian war.

Emerging Risks/Issues:

- Cyber Risk ID: 3514 (currently rated 15) to be updated and added to the BAF to ensure that the board has full oversight of this emerging risk.
- The current inflationary environment continued to impact estates management and a number of mitigations had been put in place to manage this.

Examples of Outstanding Practice or Innovation:

- Significant progress had been made with SBS and its contract performance; this was reflected in KPIs being achieved and the service was far more proactive rather than reactive.
- The recent Cyber incident had been managed extremely well and NHS England had assured the Trust that the current practices and structures it had in place. The Trust was also working with external partners to alleviate any potential risks.
- Significant progress has been made with ICT developments across the whole of the Trust's estate.

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